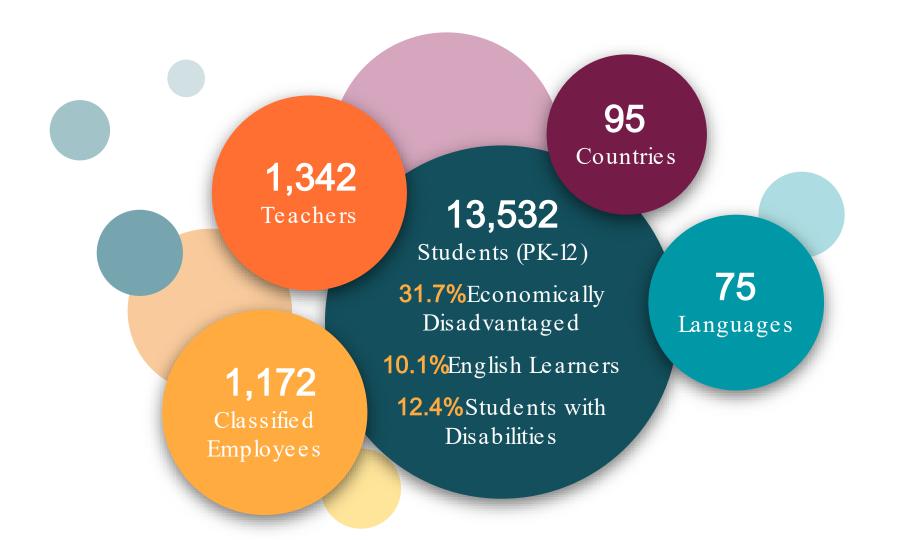


March 15, 2021





# Stage 3

7,758
Meals Served Daily

50
Children
Served by the
Staff Child Care
Program

1,514
Hybrid
Students
(PK3)

11,357

All-Virtual Students (PK12)

(including <mark>972</mark> through in-person access) 14,109

Bus Miles Traveled Daily

(including 2,732 for meal delivery)

## Strategic Plan:

Horizon 2020

#### **MISSION**

The core purpose of Albemarle County Public Schools is to establish a community of learners and learning, through relationships, relevance and rigor, one student at a time.

#### **VISION**

All learners believe in their power to embrace learning, to excel, and to own their future.

#### **CORE VALUES**

Excellence • Young People • Community • Respect

#### STUDENT-CENTERED GOAL

All Albemarle County Public Schools students will graduate having actively mastered the lifelong-learning skills they need to succeed as 2 lst century learners, workers and citizens.

#### **OBJECTIVES**

- 1. Engage every student.
- 2. Implement balanced assessments.
- 3. Improve opportunity and achievement.
- 4. Create and expand partnerships.
- 5. Optimize resources.

#### STRATEGIC PRIORITIES

- Create a culture of high expectations for all.
- Identify and remove practices that perpetuate the achievement gap.
- Maximize opportunities for students at all levels to identify and develop personal interests.

# Equity Mission

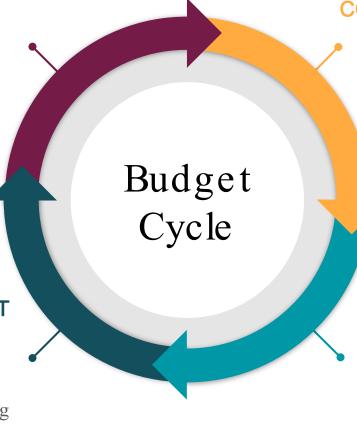
The shared mission of ACPS is highquality teaching and learning for all. We will end the predictive value of race, class, gender, and special capacities on student success by working together with families and communities to ensure each individual student's success.

#### **BUDGET ADOPTION**

- Board of Supervisors
   Set Transfer Amount
- Revenues Finalized
- Budget Balanced

#### **BUDGET DEVELOPMENT**

- Draft Funding Request
- Work Sessions & Public Hearing
- School Board's Funding Request



September 2020 – May 2021

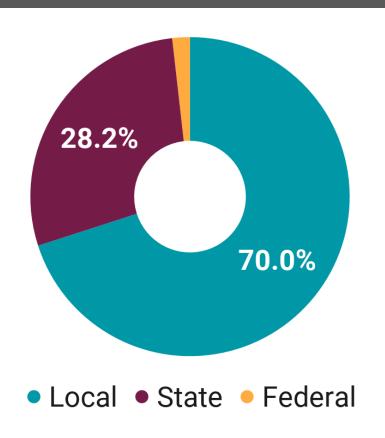
#### **COMMUNITY ENGAGEMENT**

- Community Check-ins
- Advisory Groups
- Budget Adv Committee
- School Board Meetings

#### **PLANNING**

- Budget Goals & Guidelines
- Enrollment Projections
- Staffing Allocations
- School & Dept Submissions
- New Proposals

#### Recurring Revenues: \$205.8M



# \$12M

Recurring Increase (from FY 21 to FY 22)

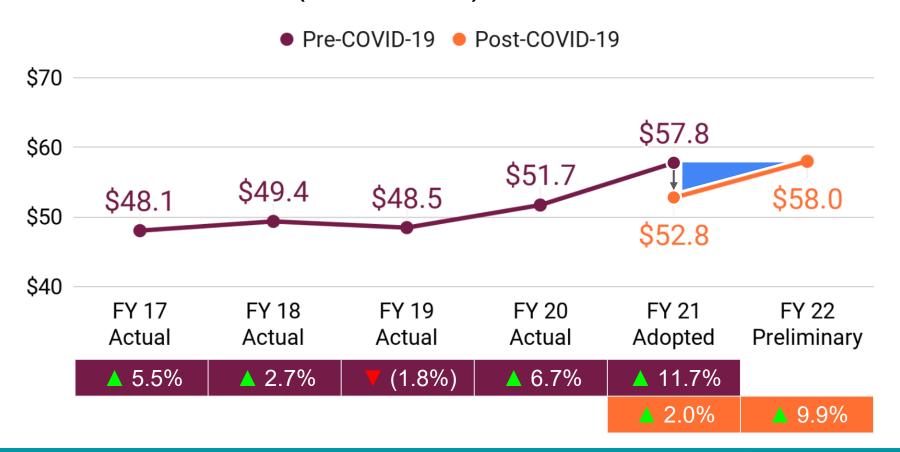
\$6.9M

**Increase in Local Transfer** 

\$5.2M

Increase in State Revenues

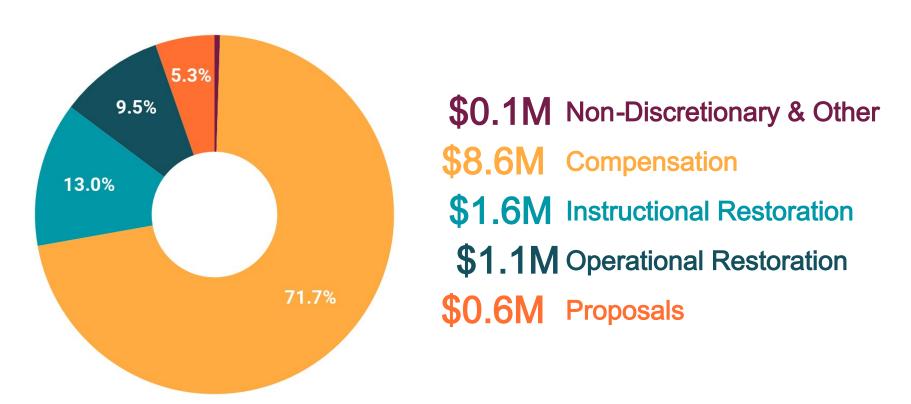
## State Revenues (in millions)



## **Balanced Funding Request**



## \$12.0M Increase in Recurring Expenses



## Primary Drivers of Our Increase

Non- Discretionary	Compensation	Instructional Restoration	Operational Restoration	Proposals
\$0.1M	\$8.6M	\$1.6M	\$1.1M	\$0.6M
<ul><li>Baseline     Adjustment</li><li>Contractual     Obligations</li></ul>	<ul> <li>Minimum Pay Rate</li> <li>Teacher and Classified</li> <li>Salary Increase</li> </ul>	<ul> <li>Class size ratio restoration</li> <li>Contingency</li> <li>SPED</li> <li>ESOL</li> </ul>	<ul> <li>Learning Resources Fund</li> <li>Department FTEs</li> </ul>	<ul><li>Student     Safety     Coaches</li><li>Equity     Expansion</li></ul>

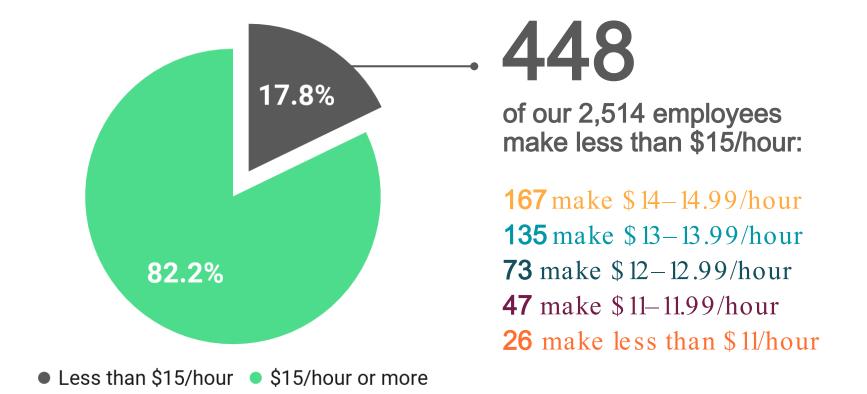


## Increasing Our Minimum Wage to \$15/Hour: Phase 1

Raise the pay scale for full-time and part-time regular employees.

Bring the fulltime (VRS) scale to a \$15 minimum hourly pay rate. Fund decompression using a banding strategy to avoid "leapfrogging" and to improve communication.

## Increasing Our Minimum Wage: Who's Affected?

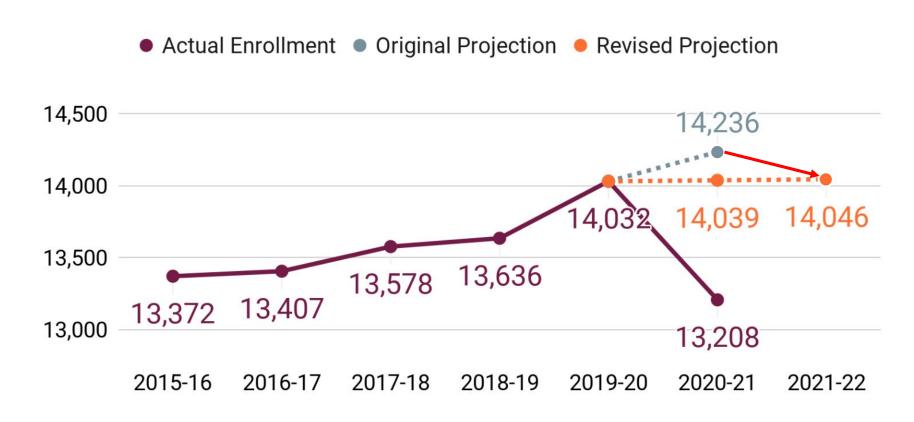


## Salary Increase

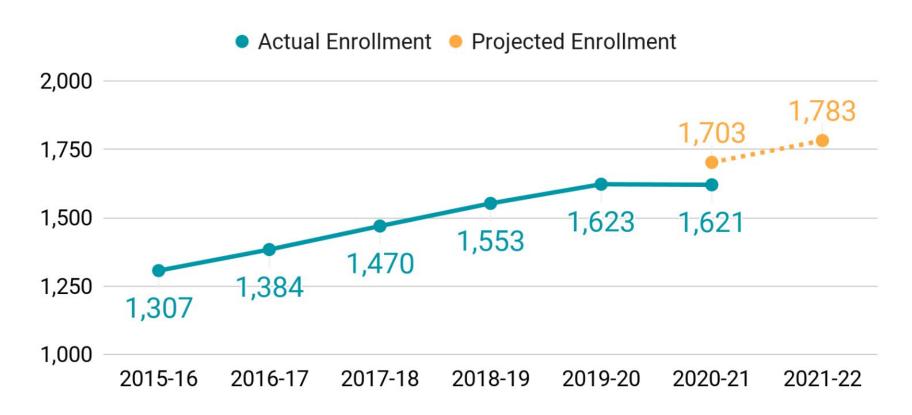


Instructional & Operational Restoration

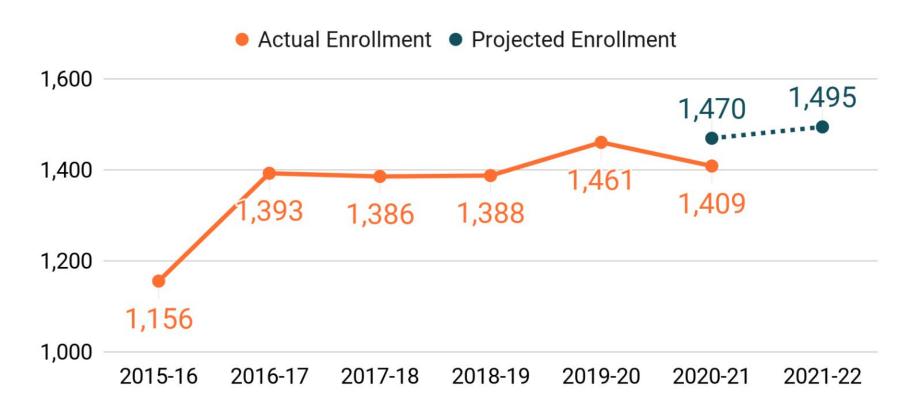
## 2021-22 Enrollment Projection: 14,046 Students



## Special Education Students (K12 Public School)



## English Learners (ELs) Served by ACPS



#### Restoration Summary

#### Instructional

- Teachers & School Staff (8.1 FTEs)
- Special Education
   Teachers &
   Transportation Staff (9
   FTEs)
- ESOL Teachers (5 FTEs)

#### Operational

- Transfer to Learning Resources Fund
- Department Staff (6.5 FTEs)

## Proposals

## **Student Safety Coaches: Goals**

Improve school climate.

4

Focus on mental health, deescalation, and restorative justice.

Reform school discipline.

5

Maintain the safety and security of students, school staff, and property.

Concentrate on establishing a safe educational environment.

FY 22 Budget: \$551,000 | 8 FTEs

# Equity Expansion:

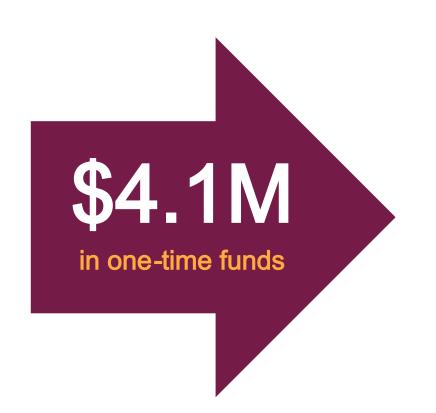
Summary

- Support effective implementation of the division's Equity Mission.
- Increase team of Equity Specialists by 3 FTEs.
- Expand Culturally Responsive Teaching (CRT) professional development plan and certification model.
- Provide oversight for implementation of anti-racism and other equity-related policy regulations.

FY 22 Budget: \$354,000 | 3 FTEs

One-Time
Revenues &
Expenditures

## Budgeted Use of Fund Balance



- Learning Recovery
- First-Year Teacher Incentive
- Capital Outlay (including AHS mobile unit)
- Transfers
   (including Vehicle Replacement,
   Computer Replacement)
- School Board Reserve
- Superintendent's Contingency

# Learning Recovery

Academic Recovery

Social Emotional Learning Recovery

Mental and Physical Health

## Learning Recovery: Our 3Step Plan

## RELIEF

Provide the resources schools need to provide effective virtual and hybrid instruction.



#### REBUILDING

Redesign the system with focus on nurturing the whole child.

#### **RECOVERY**

Invest in students and schools to counteract learning loss.

## Learning Recovery: Preliminary Timeline

Budget Deve	elopment	May 2021	June 2021
Learning Recovery Steering Team develops recommendations	School Board holds work session on Learning Recovery	FY 21 Budget Adoption	Budget appropriation; effective July 1  Learning Recovery plans: summer implementation and beyond

## Budget Process:

Next Steps

February 18	Special Budget Work Session #1
February 25	Special Budget Work Session #2
March 4	Public Hearing on School Budget; Special Budget Work Session #3
March 11	School Board Meeting: Approve Funding Request
	request
Today	Present Funding Request to BOS
Today April 22	*