

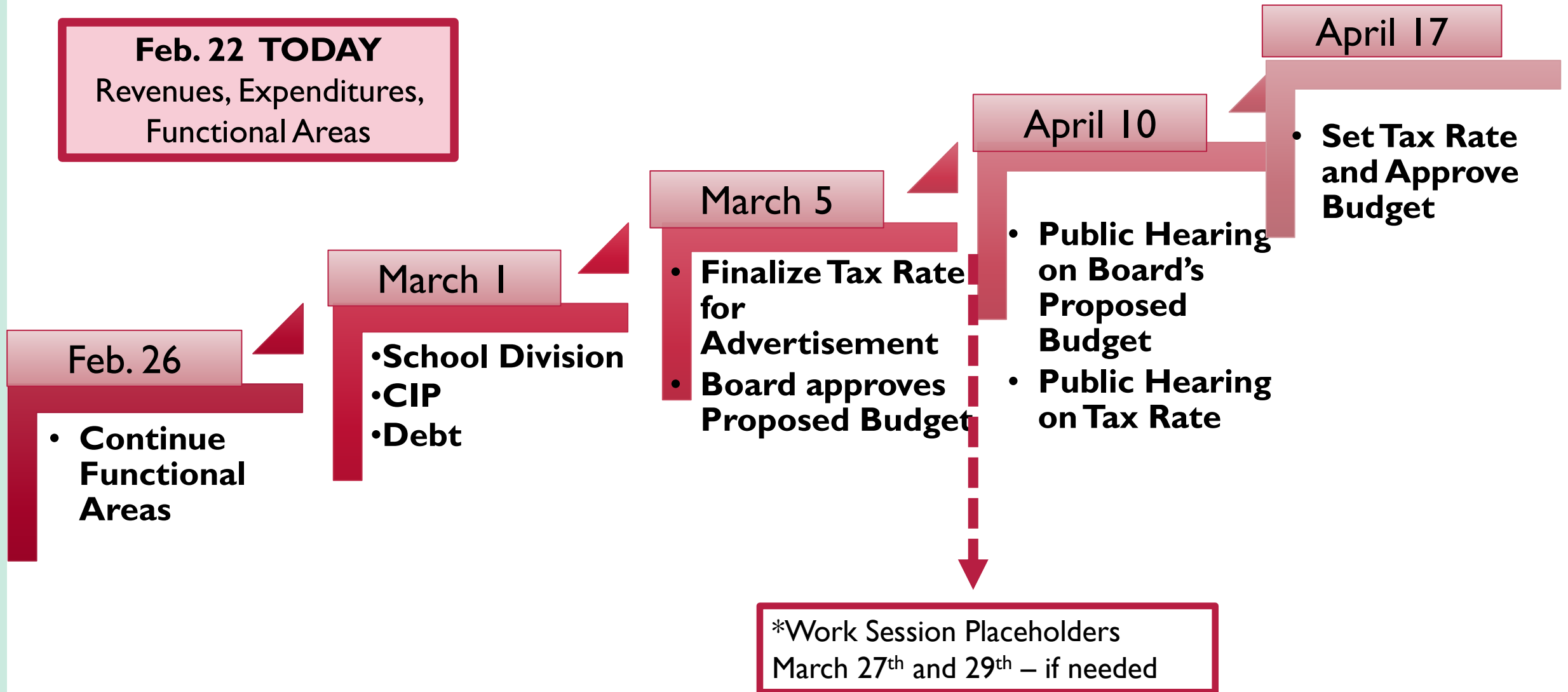
Delivering Tangible Results in an Evolving Landscape

FY 19 RECOMMENDED BUDGET

Feb. 22, 2018
Work Session I



Schedule



Work Session Process

Along the way:

Interactive Approach

Staff presents
information

Board dialogue



Items that need further
discussion identified for
“list”

Finalizing Board’s Proposed Budget:

March 5



Board members complete
discussion and finalize direction



Board finalizes Proposed Budget and
determines tax rate for
advertisement

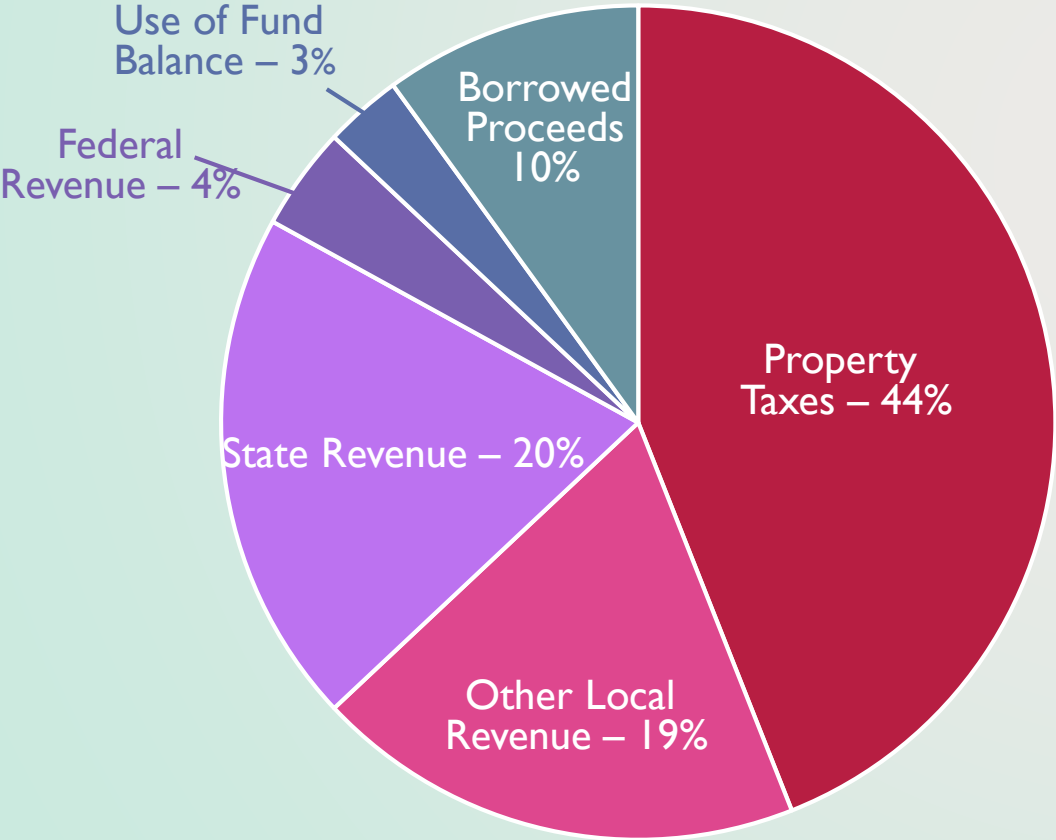
LONG-RANGE PLANNING PROVIDES THE FOUNDATION



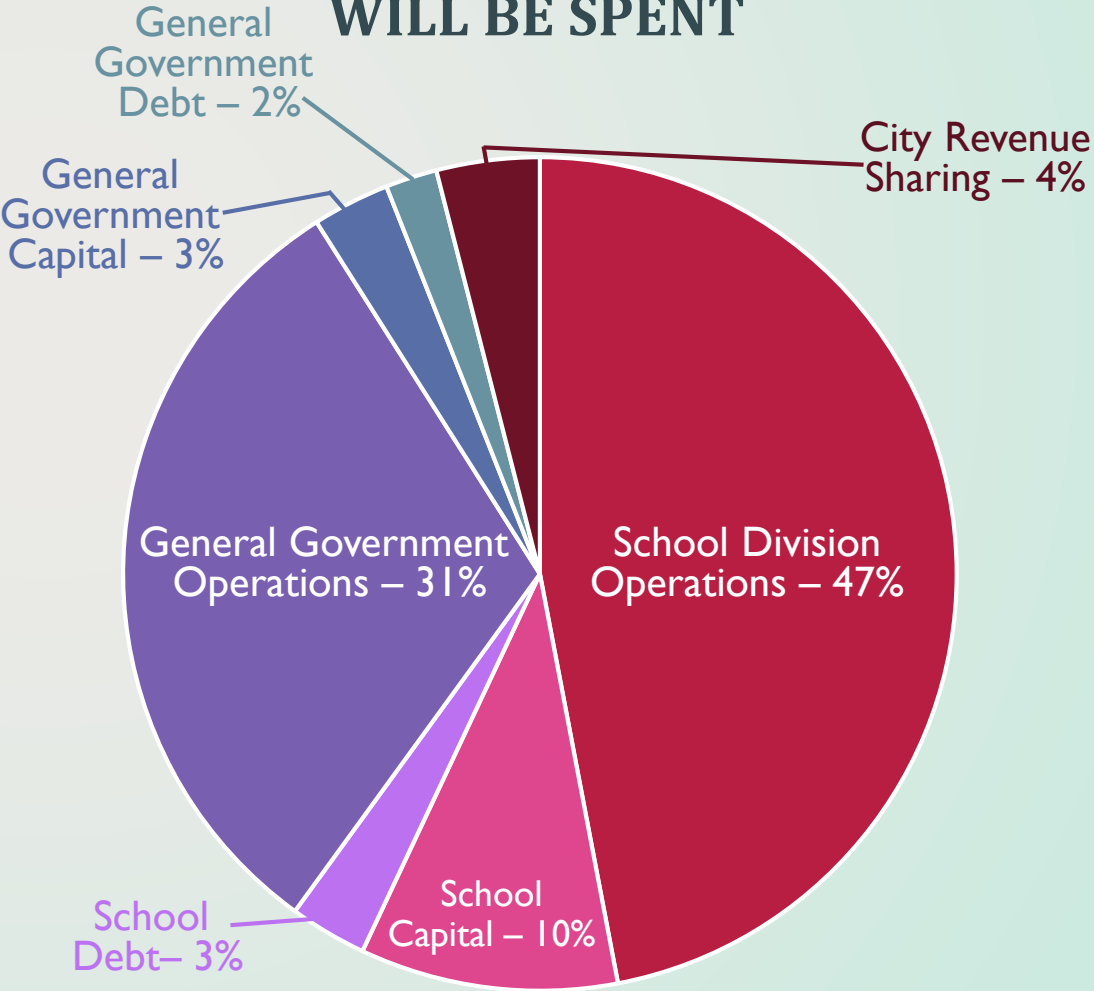
- FY 17–19 Strategic Plan
- FY 19–23 Capital Improvement Plan (CIP)
- FY 19–23 Five-Year Financial Plan
 - FY 19–20 Two-Year Balanced Fiscal Plan

FY 19 RECOMMENDED TOTAL COUNTY BUDGET - \$428,500,374

WHERE THE MONEY
WILL COME FROM

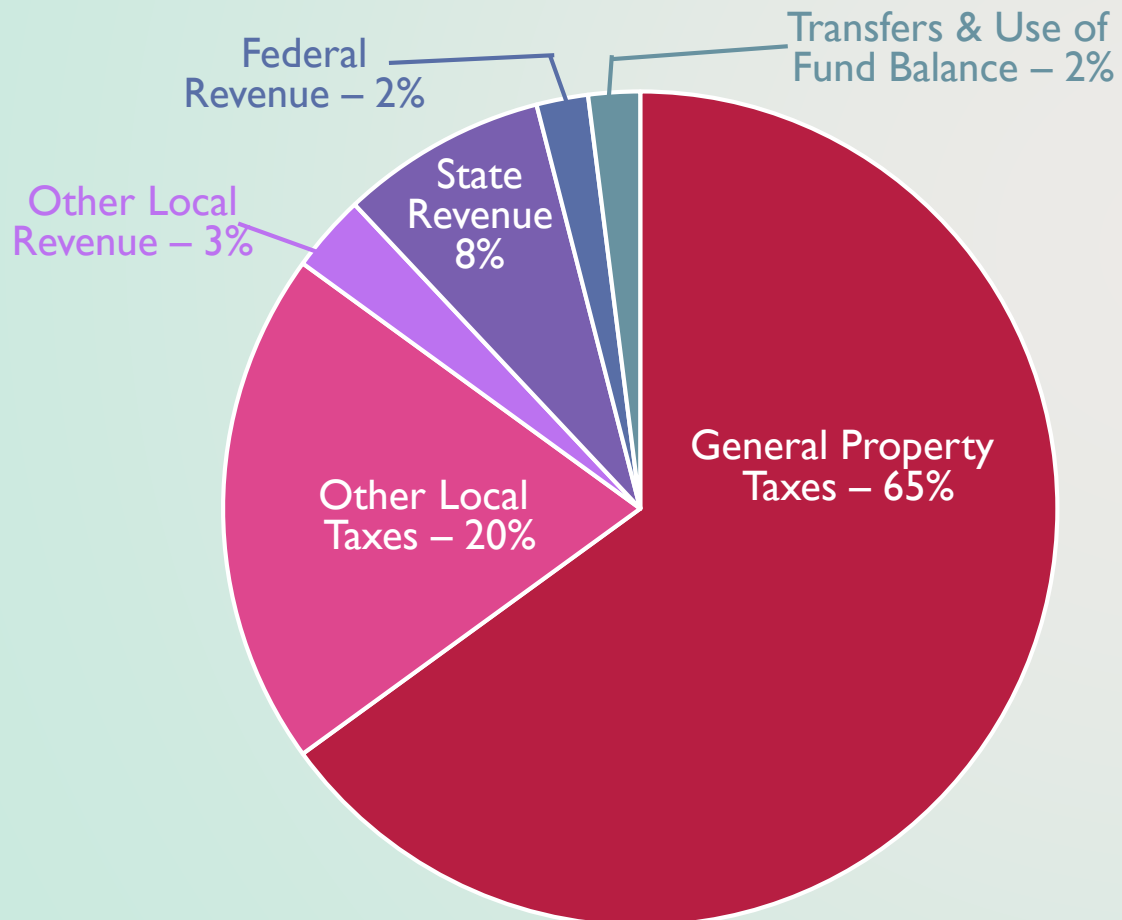


HOW THE MONEY
WILL BE SPENT

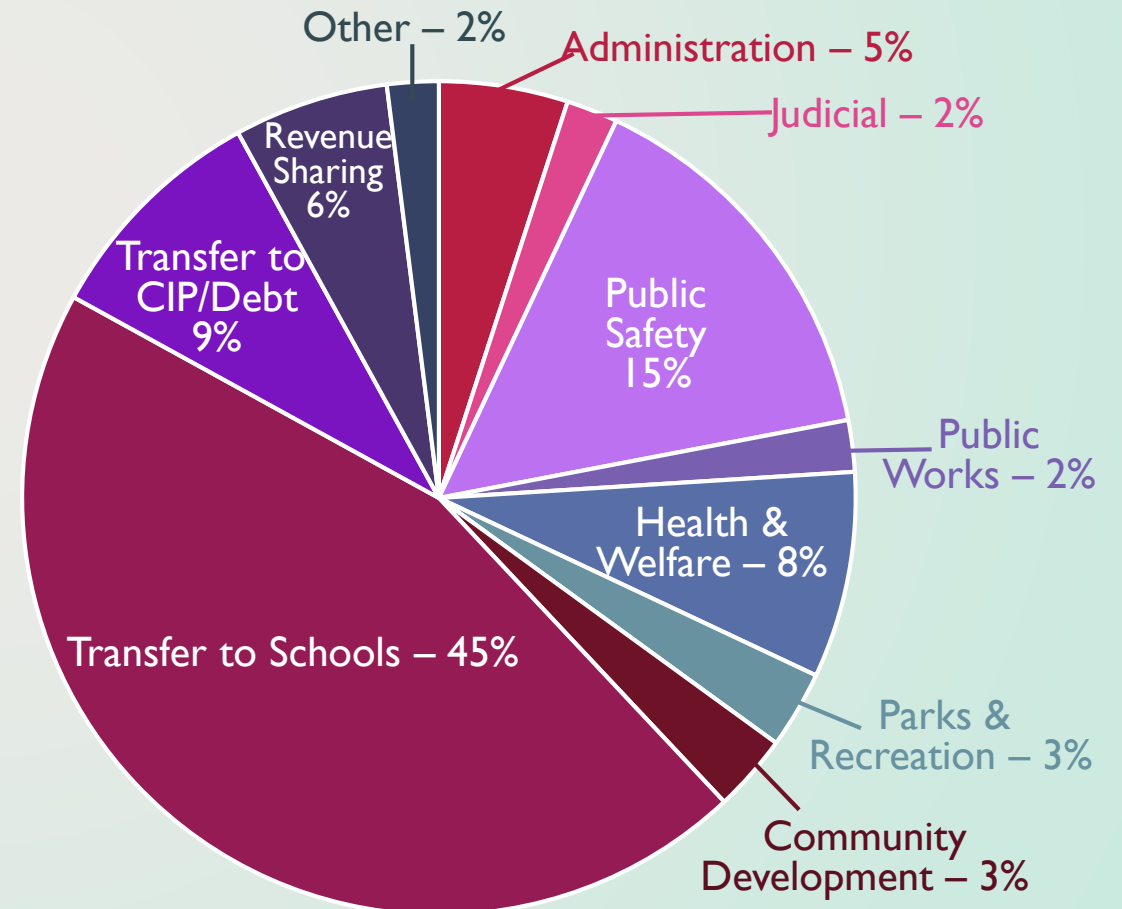


FY 19 RECOMMENDED GENERAL FUND - \$290,361,413

WHERE THE MONEY WILL COME FROM



HOW THE MONEY WILL BE SPENT



A CLOSER LOOK AT GENERAL FUND REVENUES

PAGE 67 - 79

COUNTY'S REVENUE TEAM USES FOLLOWING APPROACHES TO FORECAST GENERAL FUND REVENUES

- Linear Trend Line Analysis
- Year-Over-Year (YOY) Methodology
- Assumed Rates of Growth
- Algorithm Modeling
- Regression Modeling
- Institutional Knowledge and Intuition



GENERAL FUND REVENUES

(\$ IN MILLIONS)

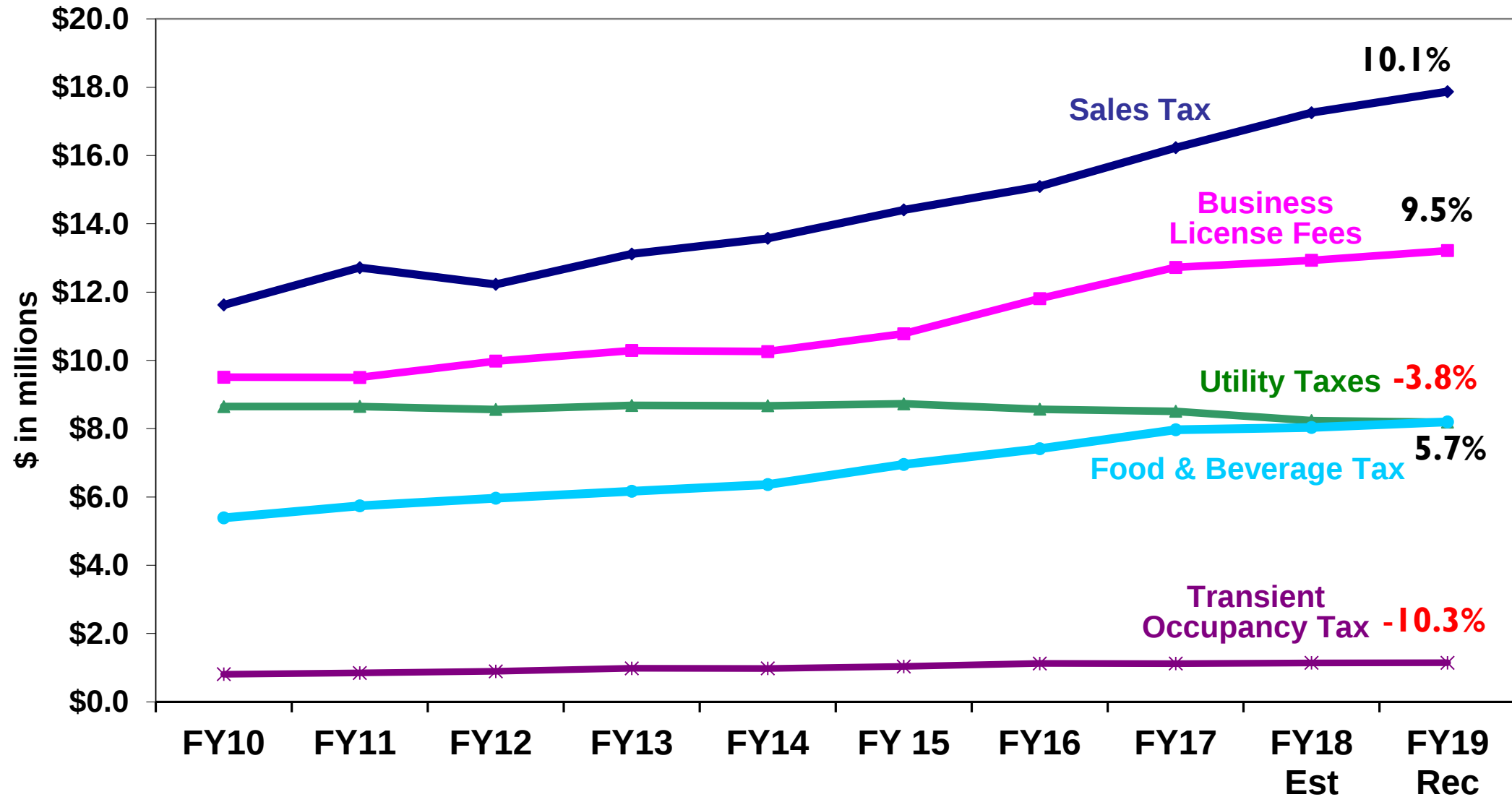
	FY 18 ADOPTED	FY 19 RECOMM	\$ Change	% Change
Local Revenue				
Gen. Property Taxes (incl. Real Estate, Personal Property, Public Service)	\$179.11	\$187.68	\$8.58	4.8%
Other Local Taxes	53.92	57.60	3.68	6.8%
Other Local Revenue	8.52	8.64	0.12	1.4%
Subtotal, Local	241.55	253.92	12.38	5.1%
State Revenue	24.34	24.53	0.20	0.8%
Federal Revenue	5.71	6.06	0.35	6.2%
Transfers	3.48	3.42	(0.06)	-1.6%
Use of Fund Balance	1.81	2.42	0.61	33.7%
Subtotal, Other	35.34	36.44	1.10	3.1%
Total General Fund	\$276.89	\$290.36	\$13.47	4.9%

REAL ESTATE PROPERTY TAXES

- **Expected to generate \$151 M or 52% of General Fund revenues**
- **A \$7.5M or 5.2% increase over FY18**
 - **\$4.5 M due to appreciation**
 - **Based on 2.2% increase in CY 2018 reassessments, and assumption of additional 2.0% increase in CY 2019 reassessments**
 - **\$3 M due to growth (new construction and land divisions)**

- **Calculated at the current rate of \$0.839 per \$100 of assessed value**
- **Each penny on the real estate tax rate yields ~\$1.8 million in estimated collectable real estate tax revenues**
- **“Lowered” or “Effective” Tax Rate would be \$0.8117 per \$100 of assessed value**
- **Tax Relief for Elderly/Disabled Program - \$950K**

Trends in Other Local Taxes



GENERAL FUND STATE REVENUES

\$24.5 M – INCREASE OF \$195K OR 0.8%

1. *Non-Categorical Aid* – \$15.8 M - includes \$14.9 M in Personal Property Tax Relief, vehicle rental tax, and misc.
2. *Categorical Aid* - \$6.3 M - includes Social Services funding, Recordation taxes, HB599 (law enforcement), Fire Rescue Services funding, and miscellaneous
3. *Shared Expenses* – \$2.3 M -Commonwealth Attorney, Clerk of Circuit Court, Sheriff, Registrar and \$ for Finance
4. *Payments in Lieu of Taxes* - \$158K - from UVA

GENERAL FUND FEDERAL REVENUES

\$6.0 M – INCREASE OF \$351K OR 6.2%

1. Categorical Aid - \$6.0M - Designated for specific use – usually received on a reimbursement basis. Primarily for Social Services and Medicaid reimbursements.
2. Payment in lieu of taxes - \$40K for tax exempt Federal park lands in County.

A CLOSER LOOK AT GENERAL FUND EXPENDITURES

PAGES 81-90

GENERAL FUND EXPENDITURES

PAGE 81
(\$ IN MILLIONS)

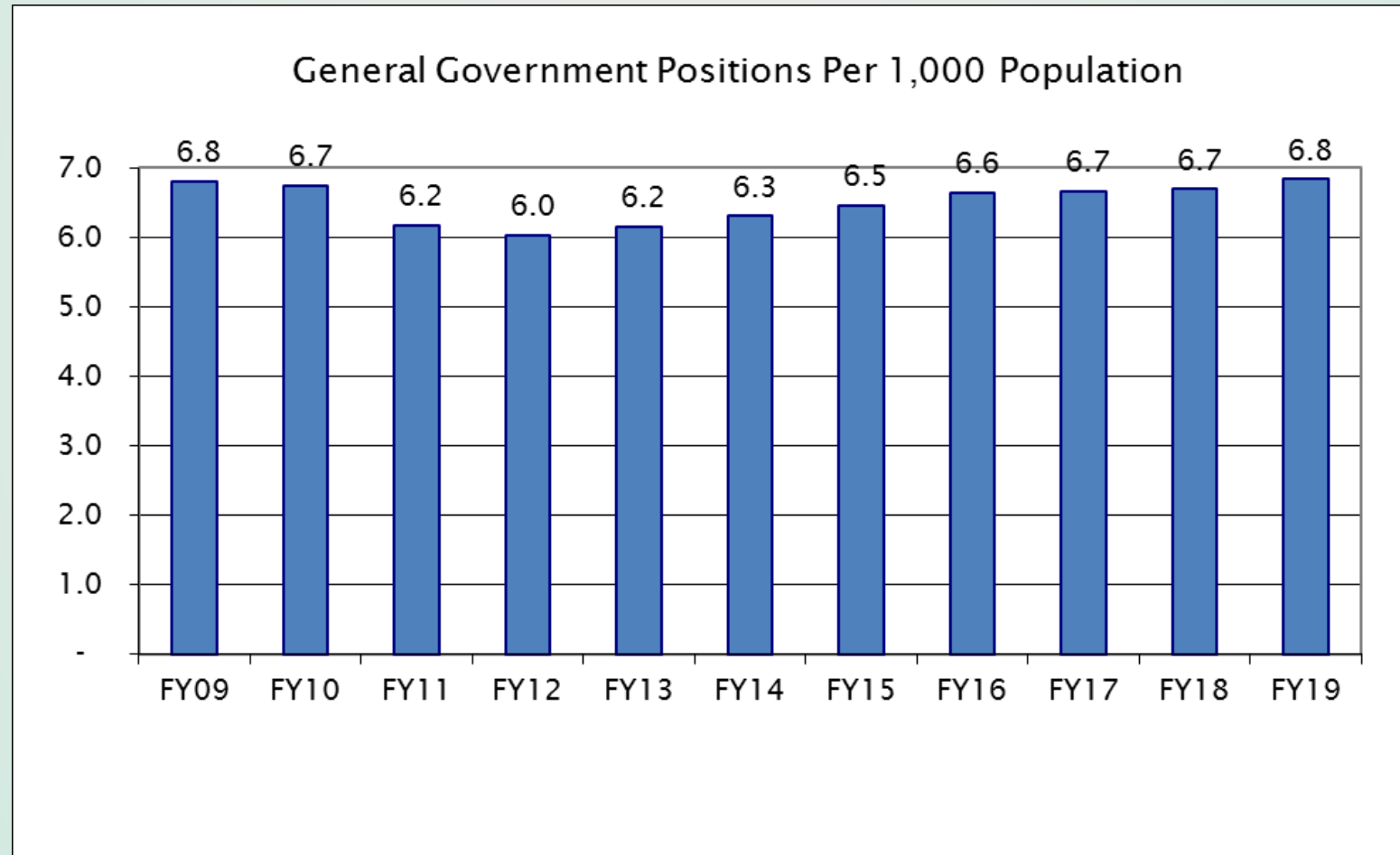
	FY 18 ADOPTED	FY 19 RECOMM	\$ Change	% Change
Administration	\$14.13	\$15.00	\$0.86	6.1%
Judicial	4.97	5.33	0.36	7.3%
Public Safety	42.17	44.50	2.33	5.5%
Public Works	5.29	6.13	0.85	16.0%
Health & Welfare	23.27	23.38	0.11	0.5%
Parks, Recreation & Culture	8.21	8.65	0.44	5.4%
Community Development	7.88	8.17	0.29	3.7%
Subtotal, Depts and Agencies	\$105.92	\$111.17	\$5.25	5.0%
Revenue Sharing	15.86	15.70	(0.16)	-1.0%
Transfer to Schools	124.03	130.84	6.82	5.5%
Ongoing Transfer to Capital/Debt Service	25.05	26.40	1.35	5.4%
One-Time Transfer to Capital/Debt Service	1.20	0.44	(0.76)	
Other Uses of Funds	4.83	5.81	0.98	20.2%
Subtotal, Other	\$170.97	\$179.19	\$8.23	4.8%
Total General Fund	\$276.89	\$290.36	\$13.47	4.9%

GENERAL FUND EXPENDITURES

CROSS-DEPARTMENTAL: COMPENSATION

- 2.0% salary increase and 0.7% pay-for-performance reserve: \$1.1 M increase
- Decrease for the Virginia Retirement System rate: \$37k decrease
- 5.7% decrease in employer contribution to health insurance: \$294k decrease

PER CAPITA STAFFING REMAINS AT FY 09 LEVEL

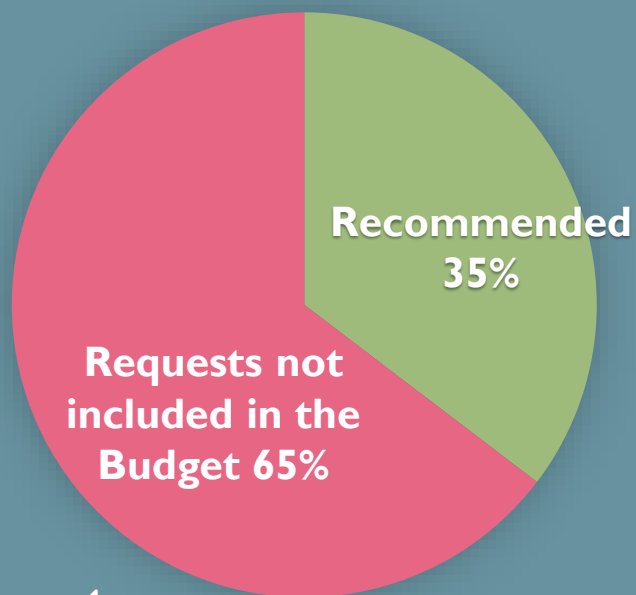


STAFFING ADJUSTMENTS OVER TIME

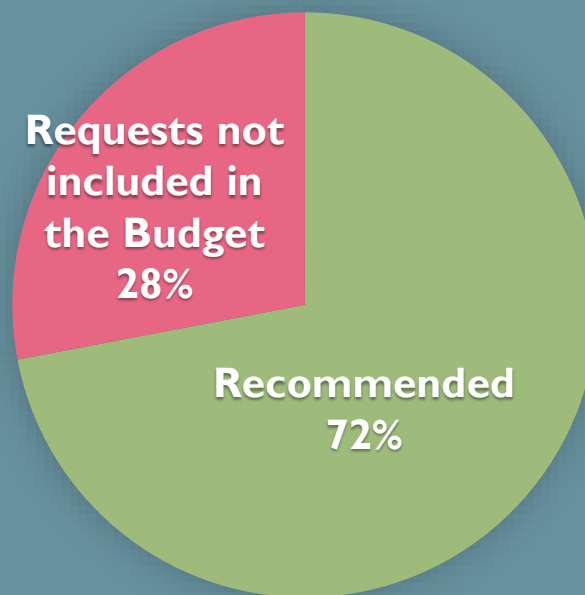
Functional Area	FY 09	FY 17 ACTUAL	FY 18 ADOPTED	Recommended Number of Staff in FY 19
Health & Welfare	123	143	145	153
Public Safety	234	277	283	290
Administration	107	109	114	118
Community Development	87	73	75	80
Judicial	44	47	47	49
Parks, Recreation, & Culture	22	20	21	21
Public Works	39	35	35	38
TOTALS:	656	704	720	749



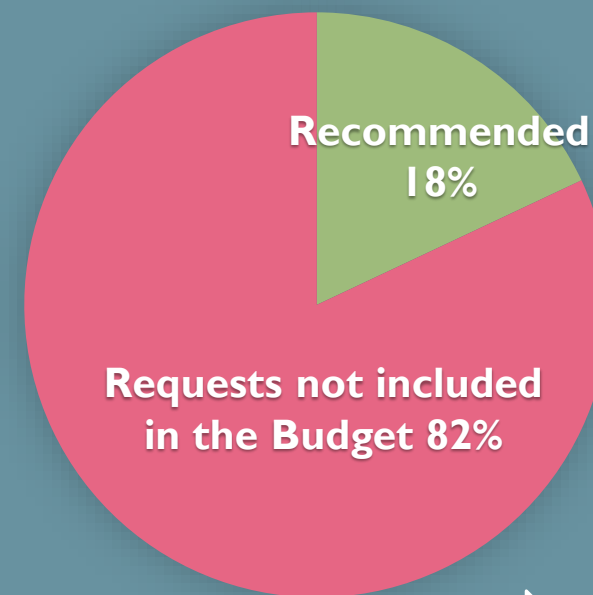
**Sustain a
Quality
Organization**



**Advance
Strategic
Priorities**



**Maximize
Transformation
& Address
Emerging Issues**



STRATEGIC RESOURCE ALLOCATION

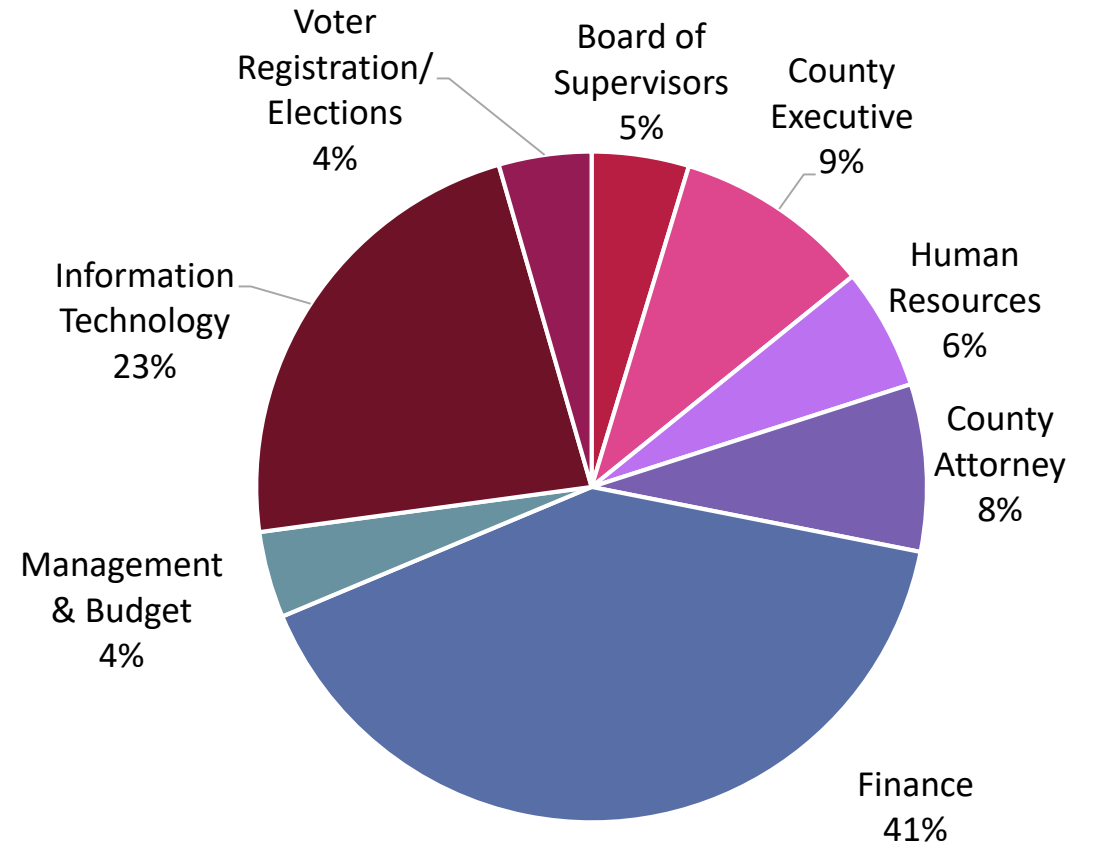
CROSS-FUNCTIONAL: COMMUNITY AGENCIES

- Human Services – Reviewed by the Agency Budget Review Team
- Cultural Agencies – reviewed by internal team
- Regional Authorities & Joint Exercise of Power Agreements
- Agencies for which we have written agreements
- Others

ADMINISTRATION

PAGE 91

\$15.0 million
6.1% or \$863k increase



ADMINISTRATION

PAGE 91



Sustain a Quality Organization



Advance Strategic Priorities

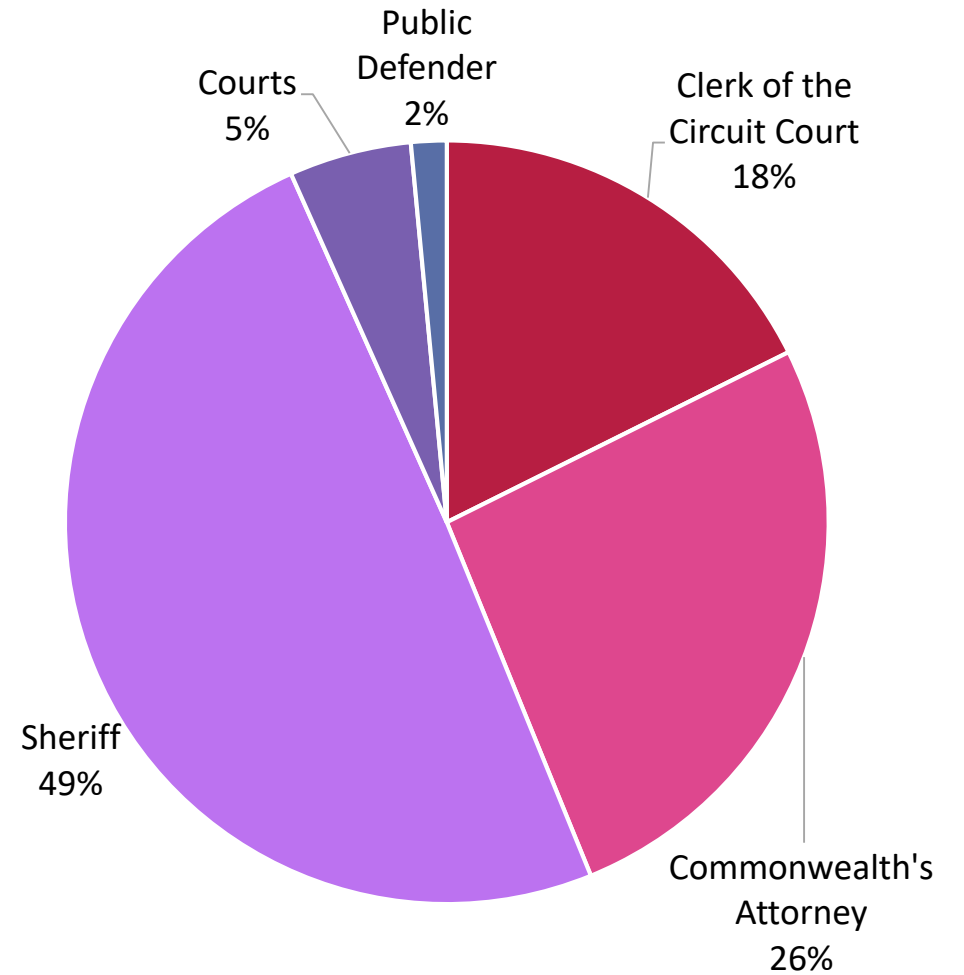


Maximize Transformation & Address Emerging Opportunities

- Board of Supervisors
- County Executive
- Human Resources
- County Attorney
- Finance
- Management and Budget
- Information Technology
- Department of Voter Registration/Elections

JUDICIAL PAGE 113

\$5.3 Million
7.3% or \$362k increase



JUDICIAL PAGE 113



**Sustain a Quality
Organization**

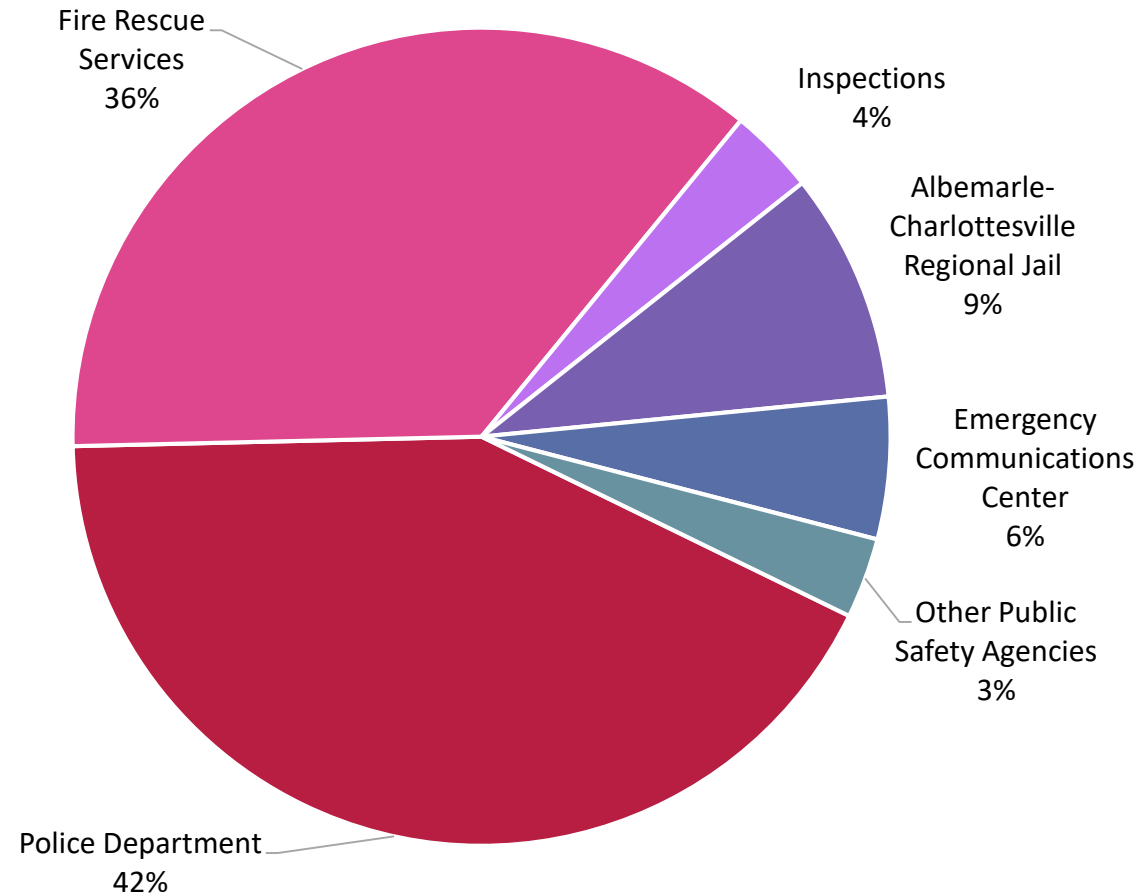


**Advance Strategic
Priorities**



**Maximize
Transformation &
Address Emerging
Opportunities**

- Clerk of the Circuit Court
- Commonwealth's Attorney
- Sheriff's Office
- Courts
- Public Defender's Office



PUBLIC SAFETY PAGE 125

\$44.5 million

5.5% or \$2.3 million increase

PUBLIC SAFETY

PAGE 125



Sustain a Quality Organization



Advance Strategic Priorities



Maximize Transformation & Address Emerging Opportunities

- Police Department
- Fire Rescue Services
- Inspections – Community Development
- Regional Jail
- Emergency Communications Center
- Contributions to other agencies

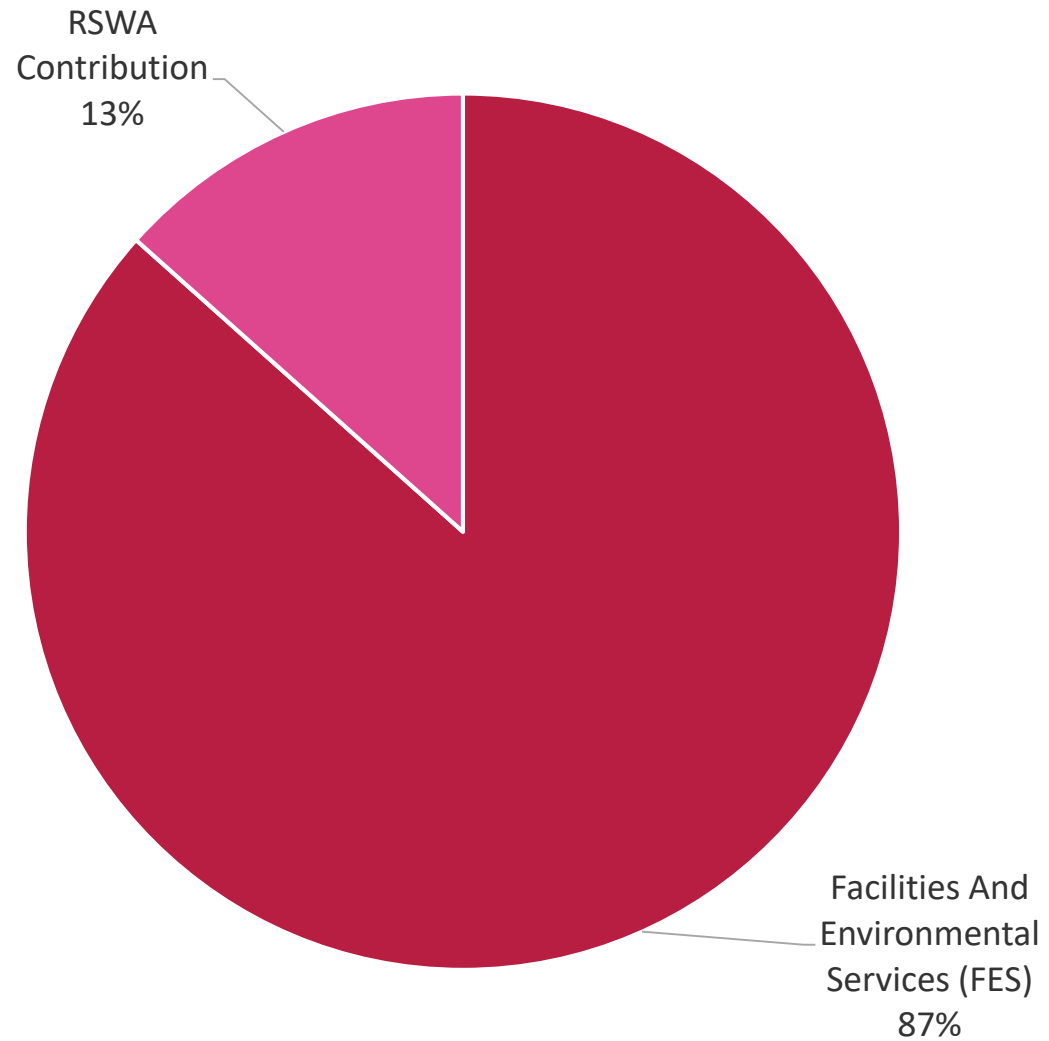
POLICE DEPARTMENT – NEW POSITIONS

- Supports minimum staffing and the department's Geographic Based Policing (Geo-policing) philosophy
- Maintains current 1.3 officers per 1,000 population ratio
 - Comprehensive Plan service standard: 1.5 officers 1,000 population



SCOTTSVILLE RESCUE EMS STAFFING

- Scottsville Volunteer Rescue Squad (SVRS) has requested staffing in FY 19 to ensure 24/7 coverage
 - Due to declining volunteers, SVRS cannot currently reliably staff the station
 - When SVRS is not staffed, next available ambulance from Monticello – Station 11 is dispatched
 - Response time increases from **13 minutes** on average to **26 minutes** on average when SVRS is unable to respond to the call
- SVRS and Fire Rescue Department jointly developed FY 19 budget proposal
 - Part-time position (0.5 FTE) for leadership and organizational development
 - Staffing to help cover nights & weekends (5 FTE)



PUBLIC WORKS PAGE 139

\$6.1 million

16.0% or \$846k increase

PUBLIC WORKS

PAGE 139



**Sustain a Quality
Organization**



**Advance Strategic
Priorities**



**Maximize
Transformation &
Address Emerging
Opportunities**

- FES - Facilities/
Environmental Services
Department
- FES – Project Management
(General Fund)
- RSWA Contribution

NEW FES POSITIONS

Operations Project Manager

- Project Management for:
 - Strategic Priorities
 - Emerging Issues
 - Operational Projects
- Project Management expertise to support project owners for cross-functional planning & implementation

Energy Program Coordinator

- Sept 2017 – BOS commitment to reduce climate pollution
- Assist with developing and monitoring Climate Action Plan
- Community outreach associated with CAP implementation programs
- Data management, tracking and reporting (internal/operational and external community-wide)

RSWA – IVY RECYCLING CONVENIENCE CENTER

- New recycling convenience center next to Ivy MUC
 - Lower set up costs than other potential locations, as many requirements are already acquired (land, security, fencing, insurance, etc)
 - Constructed and operated by RSWA
 - Estimated opening date in Spring of 2019
- **Capital**
 - \$350,000 in FY 19
 - **Operating**
 - \$83,833 for FY 19
 - \$258,000 for FY 20

Schedule

```
graph LR; A[Feb. 26] --> B[March 1]; B --> C[March 5]; C --> D[April 10]; D --> E[April 17]; C -.-> F["*Work Session Placeholders  
March 27th and 29th – if needed"]
```

Feb. 26

- **Continue Functional Areas**

March 1

- **School Division**
- **CIP**
- **Debt**

March 5

- **Finalize Tax Rate for Advertisement**
- **Board approves Proposed Budget**

April 10

- **Public Hearing on Board's Proposed Budget**
- **Public Hearing on Tax Rate**

April 17

- **Set Tax Rate and Approve Budget**

*Work Session Placeholders
March 27th and 29th – if needed